(City)

FORM 4

### **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

OMB APPROVAL

| OMB Number:             | 3235-0287 |
|-------------------------|-----------|
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# Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

(State)

(Zip)

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the

#### STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 10b5-1(c). See Instruction 10.                             |        |  |  |                       |  |  |  |
|--|--------|--|--|-----------------------|--|--|--|
| Name and Address of Reporting Pe <u>Lindquist Benjamin</u> | rson * | 2. Issuer Name <b>and</b> Ticker or Trading Symbol Leslie's, Inc. [ LESL ] | Relationship of Reporting Perso (Check all applicable)  Director   | n(s) to Issuer        |  |  |  |
| (Last) (First) (Middle) 2005 EAST INDIAN SCHOOL ROAD       |        | 3. Date of Earliest Transaction (Month/Day/Year) 12/14/2025                | X Officer (give title below)   | Other (specify below) |  |  |  |
| (Street) PHOENIX AZ  | 85016  | 4. If Amendment, Date of Original Filed (Month/Day/Year)                   | Individual or Joint/Group Filing (Check Applicable Line)     X Form filed by One Reporting Person     Form filed by More than One Reporting Person |                       |  |  |  |

#### Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3)           | 2. Transaction<br>Date<br>(Month/Day/Year) | 2A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 3.<br>Transac<br>Code (Ir<br>8) |   | 4. Securities Acquired (A) or<br>Disposed Of (D) (Instr. 3, 4 and 5) |               |        | 5. Amount of<br>Securities<br>Beneficially Owned<br>Following Reported | 6. Ownership<br>Form: Direct (D)<br>or Indirect (I)<br>(Instr. 4) | 7. Nature of<br>Indirect<br>Beneficial<br>Ownership |  |
|---|--|---|---------------------------------|---|--|---------------|--------|--|---|---|--|
|   |  |   | Code                            | v | Amount   | (A) or<br>(D) | Price  | Transaction(s)<br>(Instr. 3 and 4)                                     |   | (Instr. 4)  |  |
| Common Stock, par value \$0.001 per share | 12/14/2025                                 |   | M                               |   | 470  | A             | \$0    | 1,800  | D   |   |  |
| Common Stock, par value \$0.001 per share | 12/14/2025                                 |   | F                               |   | 132  | D             | \$2.39 | 1,668  | D   |   |  |
| Common Stock, par value \$0.001 per share | 12/15/2025                                 |   | M                               |   | 21   | A             | \$0    | 1,689  | D   |   |  |
| Common Stock, par value \$0.001 per share | 12/15/2025                                 |   | F                               |   | 6  | D             | \$2.39 | 1,683  | D   |   |  |

## Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of<br>Derivative<br>Security (Instr.<br>3) | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) | 4.<br>Transac<br>Code (Ir<br>8) |   |     |     | 6. Date Exercisable and<br>Expiration Date<br>(Month/Day/Year) |                    | 7. Title and Amount of<br>Securities Underlying<br>Derivative Security (Instr.<br>3 and 4) |                                     | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |
|---|---|--|---|---------------------------------|---|-----|-----|--|--------------------|--|-------------------------------------|---|--|--|--|
|   |   |  |   | Code                            | v | (A) | (D) | Date<br>Exercisable  | Expiration<br>Date | Title  | Amount<br>or<br>Number<br>of Shares |   | Transaction(s)<br>(Instr. 4)   |  |  |
| Restricted Stock<br>Units                           | \$0 <sup>(1)</sup>  | 12/14/2025                                 |   | М                               |   | 470 |     | (2)  | (2)                | Common<br>Stock  | 470                                 | \$0   | 2,638  | D  |  |
| Restricted Stock<br>Units                           | \$0 <sup>(1)</sup>  | 12/15/2025                                 |   | M                               |   | 21  |     | (3)  | (3)                | Common<br>Stock  | 21                                  | \$0   | 2,617  | D  |  |

#### Explanation of Responses:

- 1. Each Restricted Stock Unit ("RSU") represents the contingent right to receive, upon vesting of the RSU, one share of the Issuer's Common Stock.
- 2. Represents a grant of RSUs, of which 938 will vest equally on December 14, 2026 and December 14, 2027, subject to Mr. Lindquist's continuous employment or service with the Issuer or an affiliate until the applicable vesting date.
- 3. Represents a grant of RSUs, of which 20 will vest on December 15, 2026 subject to Mr. Lindquist's continuous employment or service with the Issuer or an affiliate until the applicable vesting date.

#### Remarks:

SVP, General Counsel and Corporate Secretary

<u>/s/ Benjamin Lindquist</u> <u>12/16/2025</u>

\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- $^{\star}$  If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.